

Heineken Holding N.V. reports 18% organic net profit growth for 2009, triples free operating cash flow

Amsterdam, 23 February 2010 - Heineken Holding N.V. today announced strong results for the full year 2009:

- The net result of Heineken Holding N.V.'s participating interest in Heineken N.V. for 2009 amounts to €510 million;
- 18% organic Net profit growth, driven by higher revenue per hectolitre, and cost reductions, offsetting 5.4% organically lower Consolidated beer volume due to the global economic downturn;
- €1,741 million Free operating cash flow, versus €550 million in 2008. The cash conversion rate was 148%;
- €155 million pre-tax savings in the first year of the Total Cost Management (TCM) programme;
- Proposed total 2009 dividend of €0.65 per ordinary share; an increase of 4.8%;
- Platform for future growth transformed via the planned acquisition of FEMSA Cerveza in Mexico, a new partnership with United Breweries in India and the completion of the Sedibeng Brewery in South Africa.
-

| Key figures | 2009 | 2008 | Change | Organic growth |
|----------------------------------|--------------|--------------|--------|----------------|
| | <i>(mhl)</i> | <i>(mhl)</i> | | |
| Group beer volume | 159.1 | 161.5 | -1.5% | -4.6% |
| Consolidated beer volume | 125.2 | 125.8 | -0.5% | -5.4% |
| Heineken® premium volume | 25.1 | 25.9 | -2.9% | -2.9% |
| | <i>(€ m)</i> | <i>(€ m)</i> | | |
| Revenue | 14,701 | 14,319 | 2.7% | -0.2% |
| EBIT | 1,757 | 1,080 | 63% | |
| EBIT (beia) | 2,095 | 1,932 | 8.4% | 14% |
| Net profit (beia) | 1,055 | 1,013 | 4.1% | 18% |
| Net profit Heineken Holding N.V. | 510 | 105 | 387% | |
| Free Operating Cash Flow | 1,741 | 550 | 217% | |
| Net debt/EBITDA (beia) | 2.6x | 3.3x | | |
| | <i>(€)</i> | <i>(€)</i> | | |
| Basic EPS | 2.08 | 0.43 | 387% | |
| Diluted EPS | 2.08 | 0.43 | 387% | |

Heineken Holding N.V. engages in no activities other than its participating interest in Heineken N.V. and the management and supervision of and provision of services to that company.

Outlook for 2010

The global economic environment will continue to lead to lower beer consumption and down-trading in a number of regions in 2010.

Heineken is committed to utilise its global marketing excellence to build its key brands, including Heineken, across all markets and to maintaining, or where possible improving, its price positioning. Price increases will be at levels well below those of 2009. However, Heineken aims to continue passing on excise duty increases through higher sales prices.

Heineken will aim to improve both market and value share in its markets via increased brand investments.

Heineken will aggressively pursue its TCM cost reduction programme in all business areas and will continue to focus on improving the profitability of its newly acquired companies.

The likely fall in raw material costs per hectolitre due to a temporary decline in the price of brewing barley will be offset by higher energy costs, rising advertising rates and increased marketing costs.

Heineken reiterates its target of reducing its Net Debt/EBITDA (beia) ratio to below 2.5 times. Heineken is confident that it will achieve its target of a cash conversion rate in excess of 100% in the remaining two years of the Hunt for Cash 2 programme.

Capital expenditures related to property, plant and equipment will be broadly in line with 2009 at €700 million, and will be financed from cash flow. Heineken expects a further organic decline in the number of employees.

Excluding FEMSA Cerveza, Heineken expects an average interest rate of approximately 6% and an effective tax rate in the range of 25-27%.

Intended acquisition of FEMSA Cerveza

Heineken will acquire FEMSA Cerveza by issuing to FEMSA approximately 86 million new Heineken N.V. shares on closing of the deal with the commitment to deliver an additional 29 million Heineken N.V. shares over a period of not more than five years. Heineken intends to buy the 29 million existing shares in the market and finance the purchase from cash flow.

Simultaneously with the closing of the Acquisition, Heineken Holding N.V. will swap 43,018,320 of the new Heineken N.V. shares with FEMSA for an equal number of newly issued shares in Heineken Holding N.V. Following delivery of all such Heineken N.V. and Heineken Holding N.V. shares, FEMSA will hold a 12.5% economic interest

in Heineken N.V. and 14.9% in Heineken Holding N.V. (20% economic interest in the Heineken Group).

Heineken is preparing for the integration of FEMSA Cerveza, which will begin once the acquisition has been completed in the second quarter of 2010. As a result of the extensive insight gained into the business during the acquisition and due diligence process, combined with Heineken's broad experience in the field, a rapid completion of this process is expected.

Dividend

The payment of a total cash dividend of €0.65 per share of €1.60 nominal value for 2009 (total dividend 2008: €0.62) will be proposed to the annual meeting of shareholders of Heineken N.V. If this is approved, a final dividend of €0.40 per share will be paid on 29 April 2010, as an interim dividend of €0.25 per share was paid on 2 September 2009. The payment will be subject to the 15% Dutch withholding tax.

If Heineken N.V. shareholders approve the proposed dividend, Heineken Holding N.V. will, according to its articles of association, pay an identical dividend per ordinary share. A final dividend of €0.40 per ordinary share of €1.60 nominal value will be payable on 29 April 2010. Heineken Holding N.V. ordinary shares will be quoted ex-dividend on 26 April 2010.

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Editorial information:

Heineken N.V. is one of the world's great brewers and is committed to growth and remaining independent. The brand that bears the founder's family name - Heineken - is available in almost every country on the globe and is the world's most valuable international premium beer brand. The company's aim is to be a leading brewer in each of the markets in which we operate and to have the world's most prominent brand portfolio. In 2009, Heineken operated 125 breweries in more than 70 countries and sold 159 million hectolitres of beer. Heineken is Europe's largest brewer and the world's third largest by volume. Heineken is committed to the responsible marketing and consumption of its more than 200 international premium, regional, local and specialty beers and ciders. These include Amstel, Birra Moretti, Cruzcampo, Foster's, Maes, Murphy's, Newcastle Brown Ale, Ochota, Primus, Sagres, Star, Strongbow, Tiger and Zywiec. In 2009, revenue totalled €14.7 billion and Net Profit before exceptional items and amortisation was €1.0 billion. In 2009, the average number of people employed was 55,301. Heineken N.V. and Heineken Holding N.V. shares are listed on the Amsterdam stock exchange. Prices for the ordinary shares may be accessed on Bloomberg under the symbols HEIA NA and HEIO NA and on the Reuter Equities 2000 Service under HEIN.AS and HEIO.AS. Additional information is available on Heineken's home page: <http://www.heinekeninternational.com>.

Report of the Board of Directors

Heineken Holding N.V. has a 50.005% interest in the issued share capital (being 50.133% of the outstanding share capital) of Heineken N.V. Standing at the head of the Heineken group, Heineken Holding N.V. is not an ordinary holding company. Since its formation in 1952, Heineken Holding N.V.'s object pursuant to its Articles of Association has been to manage or supervise the management of the Heineken group and to provide services for Heineken N.V. Within the Heineken group, the primary duties of Heineken N.V.'s Executive Board are to initiate and implement corporate strategy and to manage Heineken N.V. and its related enterprise. It is supervised in the performance of its duties by Heineken N.V.'s Supervisory Board. Because Heineken N.V. manages the Heineken group companies, Heineken Holding N.V., unlike Heineken N.V., does not have a Supervisory Board or an internal risk management and control system. Heineken Holding N.V. engages in no operational activities and employs no staff.

Information regarding the developments during the financial year 2009 of Heineken N.V. and its related companies, and the material risks Heineken N.V. is facing is given in Heineken N.V.'s annual report.

Appendices

1. Consolidated income statement
2. Consolidated statement of comprehensive income
3. Consolidated statement of financial position
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5. Consolidated statement of changes in equity
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Appendix 1

Consolidated income statement of Heineken Holding N.V.

For the year ended 31 December 2009

In millions of EUR

| | 2009 | 2008 |
|--|-----------------|-----------------|
| Revenue | 14,701 | 14,319 |
| Other income | 41 | 32 |
| Raw materials, consumables and services | (9,650) | (9,548) |
| Personnel expenses | (2,379) | (2,415) |
| Amortisation, depreciation and impairments | (1,083) | (1,206) |
| Total expenses | (13,112) | (13,169) |
| Results from operating activities | 1,630 | 1,182 |
| Interest income | 90 | 91 |
| Interest expenses | (633) | (469) |
| Other net finance expenses | 214 | (107) |
| Net finance expenses | (329) | (485) |
| Share of profit of associates and joint ventures and impairments thereof (net of income tax) | 127 | (102) |
| Profit before income tax | 1,428 | 595 |
| Income tax expenses | (286) | (248) |
| Profit | 1,142 | 347 |
| Attributable to: | | |
| Equity holders of Heineken Holding N.V. (net profit) | 510 | 105 |
| Minority interests in Heineken N.V. | 508 | 104 |
| Minority interests in Heineken N.V. group companies | 124 | 138 |
| Profit | 1,142 | 347 |
| Number of issued ordinary shares | 245,011,848 | 245,011,848 |
| Number of outstanding ordinary shares | 245,011,848 | 245,011,848 |
| Basic earnings per share (EUR) | 2.08 | 0.43 |
| Diluted earnings per share (EUR) | 2.08 | 0.43 |

Appendix 2

Consolidated statement of comprehensive income of Heineken Holding N.V.

For the year ended 31 December 2009

In millions of EUR

| | 2009 | 2008 |
|---|--------------|--------------|
| Profit | 1,142 | 347 |
| Other comprehensive income: | | |
| Foreign currency translation differences for foreign operations | 112 | (645) |
| Effective portion of change in fair value of cash flow hedge | (90) | (105) |
| Effective portion of cash flow hedges transferred to the income statement | 88 | (59) |
| Net change in fair value available-for-sale investments | 26 | (12) |
| Net change in fair value available-for-sale investments transferred to the income statement | (12) | 1 |
| Share of other comprehensive income of associates/joint ventures | 22 | (3) |
| Other comprehensive income, net of tax | 146 | (823) |
| Total comprehensive income | 1,288 | (476) |
| Attributable to: | | |
| Equity holders of Heineken Holding N.V. | 587 | (285) |
| Minority interests in Heineken N.V. | 585 | (285) |
| Minority interests in Heineken N.V. group companies | 116 | 94 |
| Total comprehensive income | 1,288 | (476) |

Appendix 3

Consolidated statement of financial position of Heineken Holding N.V.

As at 31 December 2009

In millions of EUR

| | 2009 | 2008 |
|---|---------------|---------------|
| Assets | | |
| Property, plant & equipment | 6,017 | 6,314 |
| Intangible assets | 7,135 | 7,030* |
| Investments in associates and joint ventures | 1,427 | 1,145 |
| Other investments | 568 | 641 |
| Advances to customers | 319 | 346 |
| Deferred tax assets | 561 | 362* |
| Total non-current assets | 16,027 | 15,838 |
| Inventories | 1,010 | 1,246 |
| Other investments | 15 | 14 |
| Trade and other receivables | 2,310 | 2,504 |
| Prepayments and accrued income | 189 | 231 |
| Cash and cash equivalents | 520 | 698 |
| Assets classified as held for sale | 109 | 56 |
| Total current assets | 4,153 | 4,749 |
| Total assets | 20,180 | 20,587 |
| Equity | | |
| Share capital | 392 | 392 |
| Reserves | 100 | (17) |
| Retained earnings | 2,190 | 1,866 |
| Equity attributable to equity holders of Heineken Holding N.V. | 2,682 | 2,241 |
| Minority interests in Heineken N.V. | 2,669 | 2,230 |
| Minority interests in Heineken N.V. group companies | 296 | 281 |
| Total equity | 5,647 | 4,752 |
| Liabilities | | |
| Loans and borrowings | 7,401 | 9,084 |
| Employee benefits | 634 | 688 |
| Provisions | 356 | 344 |
| Deferred tax liabilities | 786 | 661* |
| Total non-current liabilities | 9,177 | 10,777 |
| Bank overdrafts | 156 | 94 |
| Loans and borrowings | 1,145 | 875 |
| Trade and other payables | 3,696 | 3,846 |
| Tax liabilities | 132 | 85 |
| Provisions | 162 | 158 |
| Liabilities classified as held for sale | 65 | - |
| Total current liabilities | 5,356 | 5,058 |
| Total liabilities | 14,533 | 15,835 |
| Total equity and liabilities | 20,180 | 20,587 |

*comparatives have been adjusted due to the finalisation of the purchase price accounting of the S&N acquisition (see appendix 7).

Appendix 4

Consolidated statement of cash flows of Heineken Holding N.V.

For the year ended 31 December 2009

In millions of EUR

| | 2009 | 2008 |
|--|--------------|----------------|
| Operating activities | | |
| Profit | 1,142 | 347 |
| Adjustments for: | | |
| Amortisation, depreciation and impairments | 1,083 | 1,206 |
| Net interest (income)/expenses | 543 | 378 |
| Gain on sale of property, plant & equipment, intangible assets and subsidiaries, joint ventures and associates | (41) | (32) |
| Investment income and share of profit and impairments of associates and joint ventures | (138) | 108 |
| Income tax expenses | 286 | 248 |
| Other non-cash items | 1 | 74 |
| Cash flow from operations before changes in working capital and provisions | 2,876 | 2,329 |
| Change in inventories | 202 | (157) |
| Change in trade and other receivables | 337 | (184) |
| Change in trade and other payables | (319) | 294 |
| Total change in working capital | 220 | (47) |
| Change in provisions and employee benefits | (67) | (114) |
| Cash flow from operations | 3,029 | 2,168 |
| Interest paid & received | (467) | (309) |
| Dividend received | 62 | 52 |
| Income taxes paid | (245) | (251) |
| Cash flow related to interest, dividend and income tax | (650) | (508) |
| Cash flow from operating activities | 2,379 | 1,660 |
| Investing activities | | |
| Proceeds from sale of property, plant & equipment and intangible assets | 180 | 93 |
| Purchase of property, plant & equipment | (678) | (1,102) |
| Purchase of intangible assets | (99) | (158) |
| Loans issued to customers and other investments | (117) | (163) |
| Repayment on loans to customers | 76 | 220 |
| Cash flow used in operational investing activities | (638) | (1,110) |
| Free operating cash flow | 1,741 | 550 |
| Acquisition of subsidiaries and minority interests, net of cash acquired | (84) | (3,580) |
| Acquisition of associates, joint ventures and other investments | (116) | (202) |
| Disposal of subsidiaries and minority interests, net of cash disposed of | 17 | 68 |
| Disposal of associates, joint ventures and other investments | 34 | 80 |
| Cash flow used for acquisitions and disposals | (149) | (3,634) |
| Cash flow used in investing activities | (787) | (4,744) |

Appendix 4 continued

Consolidated statement of cash flows of Heineken Holding N.V. - continued

For the year ended 31 December 2009

In millions of EUR

| | 2009 | 2008 |
|--|----------------|--------------|
| Financing activities | | |
| Proceeds from loans and borrowings | 2,052 | 6,361 |
| Repayment of loans and borrowings | (3,411) | (2,532) |
| Dividends paid | (392) | (485) |
| Purchase own shares and shares issued by Heineken N.V. | (13) | (11) |
| Other | (73) | (24) |
| Cash flow from/(used in) financing activities | (1,837) | 3,309 |
| Net Cash Flow | (245) | 225 |
| Cash and cash equivalents as at 1 January | 604 | 309 |
| Effect of movements in exchange rates | 5 | 70 |
| Cash and cash equivalents as at 31 December | 364 | 604 |

Appendix 5

Consolidated statement of changes in equity of Heineken Holding N.V.

| <i>In millions of EUR</i> | Share capital | Translation reserve | Hedging reserve | Fair value reserve | Other legal reserves | Retained earnings | Equity* | Minority interests in Heineken N.V. | Minority interests in Heineken N.V. group companies | Total equity |
|--|---------------|---------------------|-----------------|--------------------|----------------------|-------------------|--------------|-------------------------------------|---|--------------|
| Balance as at 1 January 2008 | 392 | 4 | 22 | 49 | 286 | 1,954 | 2,707 | 2,697 | 307 | 5,711 |
| Other comprehensive income | - | (302) | (83) | (5) | (22) | 22 | (390) | (389) | (44) | (823) |
| Profit | - | - | - | - | 71 | 34 | 105 | 104 | 138 | 347 |
| Total comprehensive income | - | (302) | (83) | (5) | 49 | 56 | (285) | (285) | 94 | (476) |
| Transfer to retained earnings | - | - | - | - | (37) | 37 | - | - | - | - |
| Dividends to shareholders | - | - | - | - | - | (182) | (182) | (181) | (148) | (511) |
| Purchase/reissuance own/minority shares by Heineken N.V. | - | - | - | - | - | (5) | (5) | (6) | (7) | (18) |
| Share-based payments by Heineken N.V. | - | - | - | - | - | 6 | 6 | 5 | - | 11 |
| Changes in consolidations | - | - | - | - | - | - | - | - | 35 | 35 |
| Balance as at 31 December 2008 | 392 | (298) | (61) | 44 | 298 | 1,866 | 2,241 | 2,230 | 281 | 4,752 |
| Balance as at 1 January 2009 | 392 | (298) | (61) | 44 | 298 | 1,866 | 2,241 | 2,230 | 281 | 4,752 |
| Other comprehensive income | - | 72 | (1) | 6 | 3 | (3) | 77 | 77 | (8) | 146 |
| Profit | - | - | - | - | 75 | 435 | 510 | 508 | 124 | 1,142 |
| Total comprehensive income | - | 72 | (1) | 6 | 78 | 432 | 587 | 585 | 116 | 1,288 |
| Transfer to retained earnings | - | - | - | - | (38) | 38 | - | - | - | - |
| Dividends to shareholders | - | - | - | - | - | (145) | (145) | (144) | (96) | (385) |
| Purchase/reissuance own/minority shares by Heineken N.V. | - | - | - | - | - | (6) | (6) | (7) | (2) | (15) |
| Share-based payments by Heineken N.V. | - | - | - | - | - | 5 | 5 | 5 | - | 10 |
| Changes in consolidation | - | - | - | - | - | - | - | - | (3) | (3) |
| Balance as at 31 December 2009 | 392 | (226) | (62) | 50 | 338 | 2,190 | 2,682 | 2,669 | 296 | 5,647 |

*Equity attributable to equity holders of Heineken Holding N.V.

Dividends

The following dividends were declared and paid by Heineken Holding N.V.:

| <i>In millions of euro</i> | 2009 | 2008 |
|--|-------------|-------------|
| Final dividend previous year €0.34, respectively €0.46 per ordinary share | 83 | 113 |
| Interim dividend current year €0.25, respectively €0.28 per ordinary share | 61 | 69 |
| Total dividend declared and paid | 144 | 182 |

After the balance sheet date the Board of Directors announced the following dividends. The dividends, taken into account the interim dividends declared and paid, have not been provided for.

| <i>In millions of euro</i> | 2009 | 2008 |
|---|-------------|-------------|
| €0.65 per qualifying ordinary share (2008: €0.62) | 159 | 152 |

Appendix 6 Operating segments

| <i>In millions of EUR</i> | Western Europe | | Central and Eastern Europe | | The Americas | | Africa and the Middle East | | Asia Pacific | | Heineken N.V. Head Office / Eliminations | | Consolidated | |
|--|----------------|--------------|----------------------------|--------------|--------------|--------------|----------------------------|--------------|--------------|------------|--|--------------|---------------|---------------|
| | 2009 | 2008 | 2009 | 2008 | 2009 | 2008 | 2009 | 2008 | 2009 | 2008 | 2009 | 2008 | 2009 | 2008 |
| Revenue | | | | | | | | | | | | | | |
| Third party revenue ¹ | 7,775 | 6,979 | 3,183 | 3,671 | 1,540 | 1,566 | 1,807 | 1,764 | 301 | 279 | 95 | 60 | 14,701 | 14,319 |
| Interregional revenue | 657 | 682 | 17 | 16 | 1 | - | 10 | 10 | 4 | - | (689) | (708) | - | - |
| Total revenue | 8,432 | 7,661 | 3,200 | 3,687 | 1,541 | 1,566 | 1,817 | 1,774 | 305 | 279 | (594) | (648) | 14,701 | 14,319 |
| Other income | 28 | 16 | 11 | 5 | - | 1 | 2 | 10 | - | - | - | - | 41 | 32 |
| Results from operating activities | 504 | 505 | 329 | 98 | 204 | 163 | 470 | 442 | 72 | 46 | 51 | (72) | 1,630 | 1,182 |
| Net finance expenses | | | | | | | | | | | | | (329) | (485) |
| Share of profit of associates and joint ventures and impairments thereof | (2) | 4 | 18 | 13 | 69 | 43 | 15 | 20 | 31 | (182) | (4) | - | 127 | (102) |
| Income tax expenses | | | | | | | | | | | | | (286) | (248) |
| Profit | | | | | | | | | | | | | 1,142 | 347 |
| Attributable to: | | | | | | | | | | | | | | |
| Equity holders of Heineken Holding N.V. (net profit) | | | | | | | | | | | | | 510 | 105 |
| Minority interests in Heineken N.V. | | | | | | | | | | | | | 508 | 104 |
| Minority interests in Heineken N.V. group companies | | | | | | | | | | | | | 124 | 138 |
| | | | | | | | | | | | | | 1,142 | 347 |
| EBIT reconciliation | | | | | | | | | | | | | | |
| EBIT | 502 | 509 | 347 | 111 | 273 | 206 | 485 | 462 | 103 | (136) | 47 | (72) | 1,757 | 1,080 |
| EBIT (beia) | 290 | 266 | 42 | 289 | - | 4 | - | 1 | - | 201 | 6 | 91 | 338 | 852 |
| EBIT (beia) | 792 | 775 | 389 | 400 | 273 | 210 | 485 | 463 | 103 | 65 | 53 | 19 | 2,095 | 1,932 |

¹ Includes other revenue of €432 million in 2009 and €360 million in 2008.

Appendix 6 - continued Operating segments

| | Western Europe | | Central and Eastern Europe | | The Americas | | Africa and the Middle East | | Asia Pacific | | Heineken N.V. Head Office / Eliminations | | Consolidated | |
|---|----------------|---------------|----------------------------|---------------|---------------|---------------|----------------------------|---------------|---------------|---------------|--|--------------|----------------|----------------|
| | 2009 | 2008 | 2009 | 2008 | 2009 | 2008 | 2009 | 2008 | 2009 | 2008 | 2009 | 2008 | 2009 | 2008* |
| <i>In millions of EUR</i> | | | | | | | | | | | | | | |
| Beer volumes² | | | | | | | | | | | | | | |
| Consolidated volume | 47,151 | 44,245 | 46,165 | 50,527 | 9,430 | 10,329 | 19,820 | 18,076 | 2,681 | 2,644 | - | - | 125,247 | 125,821 |
| Joint ventures volume | - | - | 8,909 | 10,775 | 8,988 | 8,803 | 2,228 | 2,186 | 10,897 | 11,039 | - | - | 31,022 | 32,803 |
| Licenses | 243 | 345 | - | - | 339 | 255 | 1,413 | 1,316 | 805 | 949 | - | - | 2,800 | 2,865 |
| Group volume | 47,394 | 44,590 | 55,074 | 61,302 | 18,757 | 19,387 | 23,461 | 21,578 | 14,383 | 14,632 | - | - | 159,069 | 161,489 |
| Segment assets | 11,047 | 11,143 | 4,826 | 5,066 | 834 | 1,058 | 1,673 | 1,716 | 185 | 171 | (414) | (241) | 18,151 | 18,913 |
| Investment in associates and JVs | 26 | 29 | 143 | 123 | 565 | 450 | 226 | 164 | 472 | 379 | (5) | - | 1,427 | 1,145 |
| Total segment assets | 11,073 | 11,172 | 4,969 | 5,189 | 1,399 | 1,508 | 1,899 | 1,880 | 657 | 550 | (419) | (241) | 19,578 | 20,058 |
| Unallocated assets | | | | | | | | | | | | | 602 | 529 |
| Total assets | | | | | | | | | | | | | 20,180 | 20,587 |
| Total equity | | | | | | | | | | | | | 5,647 | 4,752 |
| Segment liabilities | 3,355 | 3,635 | 1,153 | 1,128 | 123 | 107 | 466 | 640 | 107 | 70 | 571 | 203 | 5,775 | 5,783 |
| Unallocated liabilities | | | | | | | | | | | | | 8,758 | 10,052 |
| Total equity and liabilities | | | | | | | | | | | | | 20,180 | 20,587 |
| Purchase of P, P & E | 291 | 447 | 216 | 335 | 13 | 19 | 139 | 251 | 10 | 10 | 9 | 40 | 678 | 1,102 |
| Acquisition of goodwill | 16 | 3,395 | - | 232 | 5 | 303 | 13 | 149 | - | - | - | - | 34 | 4,079 |
| Purchases of intangible assets | 31 | 10 | 20 | 18 | 1 | 108 | 1 | 4 | - | - | 46 | 18 | 99 | 158 |
| Depreciation of P, P & E | 401 | 365 | 244 | 259 | 15 | 17 | 84 | 79 | 10 | 7 | 14 | 14 | 768 | 741 |
| Impairment and reversal of impairment of P, P & E | 108 | 79 | 51 | (1) | - | - | 2 | 2 | - | - | 2 | 4 | 163 | 84 |
| Amortisation intangible assets | 89 | 70 | 21 | 20 | 12 | 13 | 2 | 1 | - | - | 3 | 2 | 127 | 106 |
| Impairment intangible assets | 21 | - | 4 | 275 | - | - | - | - | - | - | - | - | 25 | 275 |

² For volume definitions see 'Glossary'. Joint ventures volume excludes India volumes.

*comparatives have been adjusted due to the finalisation of the purchase price accounting of the S&N acquisition (see appendix 7).

Appendix 7

Acquisitions

Provisional accounting Scottish & Newcastle (S&N) acquisition in 2008

In the consolidated financial statements as at and for the year ended 2008, the fair values of assets and liabilities of the acquisition of Scottish & Newcastle (S&N) were determined on a provisional basis.

The purchase price adjustments of S&N have been finalised (except for agreement on the settlement of the net debt of S&N with the consortium partner Carlsberg A/S, see Contingencies in appendix 10) with some changes compared to the provisional values. The main change concerns an increase in the deferred tax assets of €103 million and an increase of the deferred tax liabilities of €24 million, with a corresponding net decrease in goodwill of €79 million due to the fact that S&N received certainty that part of the pre-acquisition losses will be available for utilisation in the future, which can be offset against deferred tax liabilities already included in the opening balance. The comparatives in the statement of financial position have been adjusted in accordance with IFRS3.

Appendix 8

Raw materials, consumables and services

| <i>In millions of EUR</i> | 2009 | 2008 |
|----------------------------------|---------------------|---------------------|
| Raw materials | 1,140 | 1,230 |
| Non-returnable packaging | 1,739 | 1,782 |
| Goods for resale | 2,253 | 2,158 |
| Inventory movements | (5) | (154) |
| Marketing and selling expenses | 1,664 | 1,671 |
| Transport expenses | 934 | 988 |
| Energy and water | 319 | 349 |
| Repair and maintenance | 299 | 295 |
| Loss on disposal of subsidiaries | - | 16 |
| Other expenses | <u>1,307</u> | <u>1,213</u> |
| | <u>9,650</u> | <u>9,548</u> |

Other expenses include rentals of €184 million, consultant expenses of €158 million, telecom and office automation of €145 million and other fixed expenses of €820 million.

Appendix 9

Loans and borrowings

Non-current liabilities

In millions of EUR

| | 2009 | 2008 |
|---|---------------------|---------------------|
| Secured bank loans | 179 | 381 |
| Unsecured bank loans | 2,958 | 6,444 |
| Unsecured bond issues | 2,445 | 1,104 |
| Finance lease liabilities | 89 | 82 |
| Other non-current interest-bearing liabilities | 1,267 | 664 |
| Non-current interest-bearing liabilities | 6,938 | 8,675 |
| Non-current non-interest-bearing liabilities | 93 | 16 |
| Non-current derivatives used for hedge accounting | 370 | 393 |
| | <u>7,401</u> | <u>9,084</u> |

Current interest-bearing liabilities

In millions of EUR

| | 2009 | 2008 |
|--|---------------------|-------------------|
| Current portion of secured bank loans | 96 | 139 |
| Current portion of unsecured bank loans | 78 | 351 |
| Current portion of unsecured bond issues | 500 | 18 |
| Current portion of finance lease liabilities | 19 | 13 |
| Current portion of other interest-bearing liabilities | 75 | 6 |
| Total current portion of non-current interest-bearing liabilities | 768 | 527 |
| Deposits from third parties | 377 | 348 |
| | 1,145 | 875 |
| Bank overdrafts | 156 | 94 |
| | <u>1,301</u> | <u>969</u> |

Net interest-bearing debt position

In millions of EUR

| | 2009 | 2008 |
|---|---------------------|---------------------|
| Non-current interest-bearing liabilities | 6,938 | 8,675 |
| Current portion of non-current interest-bearing liabilities | 768 | 527 |
| Deposits from third parties | 377 | 348 |
| | 8,083 | 9,550 |
| Bank overdrafts | 156 | 94 |
| | 8,239 | 9,644 |
| Cash, cash equivalents and current other investments | (535) | (712) |
| Net interest-bearing debt position | <u>7,704</u> | <u>8,932</u> |

Appendix 9 continued

Loans and borrowings

EMTN Programme

In February 2009, Heineken placed 6-year Sterling Notes for a principal amount of £400 million with a coupon of 7.25%. In March 2009, Heineken placed 5-year Euro Notes for a principal amount of €1 billion with a coupon of 7.125%. In October 2009, Heineken has placed 7-year Euro Notes for a principal amount of €400 million with a coupon of 4.625%.

These Notes have been issued under the Euro Medium Term Note Programme (EMTN) and are listed on the Luxembourg Stock Exchange. The proceeds of these notes have been used to partially refinance bank credit facilities related to the Scottish & Newcastle acquisition and for general corporate purposes.

Globe

On 17 April 2009, Heineken acquired 30.1% of Class A1 Notes issued by Globe Pub Issuer plc (Globe), representing a face value of £60.2 million. In May 2009 Heineken acquired a further 55.6% of Class A1 Notes representing a face value of £111.2 million. As per 29 October 2009 Heineken owned 92.8% of Class A1 Notes representing a face value of £175 million. In addition, Heineken acquired 31.6% of Class B1 Notes issued by Globe representing a face value of £18 million, a 23.9% participation in the syndicated bank debt of Globe Pub Management Limited (GPM) being £55 million out of an aggregate of £230 million, and assumed the economic interest of the counterparty of GPM in an interest rate swap transaction. The swap was entered into in 2006 when the floating interest rate in relation to the syndicated bank debt was swapped for a fixed interest rate.

Heineken purchased the Notes and syndicated bank debt at a substantial discount to face value. As Globe is part of the Group as per 28 April 2008, the net debt of Globe is included in the consolidated statement of financial position of the Group and therefore, the acquisition of debt of Globe at a discount, results in a reduction of the Group's total net debt position and a realisation of a net book gain.

On 29 October 2009, Heineken agreed to supply beer and management services to EBP Pub Company Limited (EBP), a company controlled by FEOH Investments Limited (FEOH), which acquired the tenanted pub estate (the Estate) from Globe Tenanted Pub Company (GTP). The proceeds of the sale to EBP have been used principally to repay the Class A1 Notes which partially funded GTP. Also on this date, Heineken entered into a conditional sale agreement with FEOH pursuant to which it is anticipated that Heineken will acquire full ownership of EBP later in 2010.

On 23 December 2009, Heineken acquired the remaining syndicated bank debt of GPM at a discount to the £175 million (€195 million) face value. As a result of the acquisition, Heineken has acquired all of the syndicated bank debt of GPM with a face value of £230 million (€256 million) and no longer has any outstanding debt relating to Globe on its balance sheet.

Appendix 10

Notes to the appendices

Reporting entity

Heineken Holding N.V. (the 'Company') is a company domiciled in the Netherlands. The address of the Company's registered office is Tweede Weteringplantsoen 5, Amsterdam. The consolidated financial statements as at and for the year ended 31 December 2009 comprise the Heineken Holding N.V., Heineken N.V., its subsidiaries (together referred to as 'Heineken' or the 'Group' and individually as 'Heineken' entities) and Heineken's interests in Joint Ventures (JVs) and associates.

The financial information included in appendix 1-9 is extracted from Heineken Holding N.V.'s consolidated financial statements 2009. These financial statements were authorised for issue on 22 February 2010. The financial statements have been audited and an unqualified auditors' report has been issued. The annual report is yet to be approved in the annual general meeting of shareholders on 22 April 2010 and will be published on 23 March 2010.

Heineken Holding N.V.'s consolidated financial statements for 2009 will be available on request from Heineken Holding N.V., Tweede Weteringplantsoen 5, 1017 ZD Amsterdam, Netherlands, or can be obtained from the website www.heinekeninternational.com.

Accounting policies

Except for the accounting policies mentioned below, the accounting policies applied by Heineken Holding N.V. in these appendices are the same as the policies applied by Heineken Holding N.V. in the consolidated financial statements for 2008. Applied are International Financial Reporting Standards (IFRS) adopted by the EU (i.e., only IFRS's that are adopted for use in the EU on the date of publication).

These appendices do not contain all the information required for a complete full-year set of financial statements.

Borrowing costs

In respect of borrowing costs relating to qualifying assets for which the commencement date for capitalisation is on or after 1 January 2009, borrowing costs that are directly attributable to the acquisition, construction or production of a qualifying asset, are capitalised as part of the cost of that asset. Previously all borrowing costs were immediately recognised as an expense. This change in accounting policy was due to the adoption of IAS 23 Revised in accordance with the transitional provisions of that standard; comparative figures have not been restated. The change in accounting policy had no material impact on assets, profit or earnings per share for the year ended 31 December 2009.

Presentation financial statements

The revised IAS 1 constitutes a change on the presentation of the consolidated financial statements. The amendment introduces the statement of changes in equity as primary statement and introduces the term total comprehensive income, which represents changes in equity during a period other than those changes resulting from transactions with owners. Heineken Holding N.V. provides total comprehensive income in an income statement and a separate statement of comprehensive income and this has been applied in these consolidated financial statements as of and for the year ended 31 December 2009. Comparative information has been re-presented in conformity with the revised standard. Since the amendments to IAS 1 only impacts presentation aspects, there is no impact on earnings per share.

Use of estimates

The preparation of these appendices involves the forming of judgements by management, based on estimates and assumptions affecting the application of the accounting policies and the reported carrying amounts of assets and liabilities and amounts of income and expenses. The actual figures may differ from these estimates.

In preparing these appendices, the principal judgements formed by management in applying Heineken Holding N.V.'s accounting policies and the principal sources of the estimates used were the same as the judgements and sources used in preparing the consolidated financial statements for 2008.

Issued and outstanding shares

The number of issued and outstanding shares as per 31 December 2008 was 245,011,848.

Exceptional items and amortisation of brands and customer relationships

In 2009 a total of €338 million is recognised at EBIT level as exceptional items and amortisation of brands and customer relationships:

- | | |
|--|-------------|
| • Restructuring costs included in personnel expenses | €63 million |
| • Restructuring costs included in other fixed expenses | €36 million |
| • Impairments of PP&E due to restructurings | €72 million |
| • Impairments of pubs UK | €68 million |
| • Impairments contract-based intangibles | €20 million |
| • Amortisation of brands and customer relationships | €79 million |

Contingencies

Netherlands

Heineken is involved in an antitrust case initiated by the European Commission for alleged violations of the European Union competition laws. By decision of 18 April 2007 the European Commission stated that Heineken and other brewers operating in the Netherlands, restricted competition in the Dutch market during the period 1996-1999. This decision follows an investigation by the European Commission that commenced in March 2000. Heineken fully cooperated with the authorities in this investigation. As a result of its decision, the European Commission has imposed a fine on Heineken of €219 million in April 2007.

On 4 July 2007 Heineken filed an appeal with the European Court of First Instance against the decision of the European Commission as Heineken disagrees with the findings of the European Commission. Pending appeal, Heineken was obliged to pay the fine to the European Commission. This fine was paid in 2007 and was treated as an expense in the 2007 Annual Report. A final decision by the European Court of First Instance is expected in 2010 or 2011.

Carlsberg

The consideration paid (purchase price) for the acquisition of S&N is subject to change as, in line with the consortium agreement, the final net debt settlement is being discussed between the consortium partners. Given that the outcome is not virtually certain there is no basis to reliably estimate the financial effects of the net debt settlement.

Subsequent events

Announcement to acquire FEMSA Beer Business

On 11 January 2010, Heineken announced the acquisition of the beer operations of Fomento Económico Mexicano, S.A.B. de C.V. (FEMSA) via an all share transaction (the "Transaction"). Heineken will acquire FEMSA Cerveza, comprising 100% of FEMSA's Mexican beer operations (including its US and other export business) and the remaining 83% of FEMSA's Brazilian beer business that Heineken does not currently own. The Transaction is expected to close in the second quarter of 2010 and is subject to the customary approval of the relevant regulatory authorities and the approval of the shareholders of Heineken N.V., Heineken Holding N.V. and FEMSA.

Under the proposed terms of the Acquisition, Heineken has offered FEMSA 86,028,019 new shares in Heineken N.V. on the closing of the Acquisition with a commitment to deliver an additional 29,172,504 Heineken N.V. shares to FEMSA over a period of not more than five years. Simultaneously with the closing of the Acquisition, Heineken Holding N.V. will swap 43,018,320 of the new Heineken N.V. shares with FEMSA for an equal number of newly issued shares in Heineken Holding N.V. Following delivery of all such Heineken N.V. and Heineken Holding N.V. shares, FEMSA will hold a 12.5% economic interest in Heineken N.V. and 14.9% in Heineken Holding N.V. (20% economic interest in the Heineken Group).

Based on the Heineken closing share price of €32.925, as at 8 January 2010, the last trading day prior to entering to the Transaction, the delivery of 115,200,523 Heineken shares values the equity of FEMSA Cerveza at approximately €3.8 billion. Including net debt and pension obligations to be assumed of approximately €1.5 billion, the total implied enterprise value for FEMSA Cerveza is approximately €5.3 billion

Strategic realignment interests in Asia Pacific region

On 10 February 2010, Heineken acquired the entire issued share capital of APB Pearl Ltd. and APB Aurangabad Ltd. Heineken intends to transfer its interests in these two companies, together with its interests in MAPL, to UBL during 2010.

On 10 February 2010, Heineken transferred the shares it held in GBNC in its entirety to APB. On the same date, Heineken transferred a controlling stake of 68.5% in MBI to APB. Heineken retains a shareholding in MBI of 16.5%. Both transactions will be accounted for under the revised IAS 27 standard and Heineken expects to realise an estimated combined gross book gain of €140 million net of tax.

Appendix 11

Glossary

Beia

Before exceptional items and amortisation of brands and customer relationships.

Cash conversion ratio

Free operating cash flow/Net profit (beia) before deduction of minority interests.

Depletions

Sales by distributors to the retail trade.

Dividend payout

Proposed dividend as percentage of net profit (beia).

Earnings per share

Basic

Net profit divided by the number of issued and outstanding shares – basic – during the year.

Diluted

Net profit divided by the number of issued and outstanding shares – diluted – during the year.

EBIT

Earnings before interest, taxes and net finance expenses.

EBITDA

Earnings before interest, taxes and net finance expenses before depreciation and amortisation.

Effective tax rate

Income tax expenses divided by profit before income tax excluding share of profit of associates and joint ventures (including impairments thereof).

Fit2Fight

Completed cost saving programme reduced the fixed cost base in 2008 versus 2005 by €469 million.

Fixed costs ratio

Fixed costs as a percentage of revenue.

Free operating cash flow

This represents the total of cash flow from operating activities, and cash flow from operational investing activities.

Gearing

Net debt/total equity.

Heineken

Heineken Holding N.V., Heineken N.V., its subsidiaries and interests in Joint Ventures (JVs) and associates.

Appendix 11 – continued

Net debt

Non-current and current interest-bearing loans and borrowings and bank overdrafts less investments held for trading and cash.

Net debt/EBITDA (beia) ratio

The ratio is based on a twelve month rolling calculation for EBITDA (beia).

Organic growth

Growth excluding the effect of foreign exchange rate movements, consolidation changes, exceptional items, amortisation of brands and customer relationships and changes in accounting policies.

Organic volume growth

Increase in consolidated volume, excluding the effect of the first-time consolidation of acquisitions.

Profit

Net profit

Profit after deduction of minority interests (profit attributable to equity holders of Heineken Holding N.V.).

Operating profit

EBIT less share of profit of associates and joint ventures and impairments thereof (net of income tax), excluding net gain or loss on sale of subsidiaries, joint ventures and associates. Or results from operating activities excluding net gain or loss on sale of subsidiaries, joint ventures and associates.

Operating profit (beia)

EBIT (beia) less share of profit of associates and joint ventures and impairments thereof (net of income tax), excluding net gain or loss on sale of subsidiaries, joint ventures and associates. Or results from operating activities (beia) excluding net gain or loss on sale of subsidiaries, joint ventures and associates.

Operating profit margin

Ratio of Operating Profit divided by Net Revenues, usually presented as a percentage.

Profit

Total profit of the Group before deduction of minority interests.

®

All brand names mentioned in this Annual Report, including those brand names not marked by an ®, represent registered trade marks and are legally protected.

Region

A region is defined as Heineken's managerial classification of countries into geographical units.

Revenue

Net realised sales proceeds in Euros.

Appendix 11 – continued

Total Cost Management Programme (TCM)

TCM is a 3-year cost reduction programme covering the period 2009-11. All initiatives are clustered in four business streams: Supply Chain, Commerce, Wholesale and Others.

Top-line growth

Growth in net revenue.

Volume

Amstel® volume

The Group beer volume of the Amstel brand.

Consolidated beer volume

100 per cent of beer volume produced and sold by fully consolidated companies excluding the beer volume brewed and sold by joint venture companies.

Group beer volume

The part of the total Group volume that relates to beer.

Heineken® volume

The Group beer volume of the Heineken brand.

Heineken® volume in premium segment

The Group beer volume of the Heineken brand in the premium segment (Heineken volume in the Netherlands is excluded).

Total beer volume

The Group beer volume in a country.

Total Group volume

100 per cent of beer, soft drinks and other beverages volume produced and sold by fully consolidated companies and joint-venture companies as well as the volume of Heineken's brands produced and sold under licence by third parties.

Disclaimer

This press release contains forward-looking statements with regard to the financial position and results of Heineken's activities. These forward-looking statements are subject to risks and uncertainties that could cause actual results to differ materially from those expressed in the forward-looking statements. Many of these risks and uncertainties relate to factors that are beyond Heineken's ability to control or estimate precisely, such as future market and economic conditions, the behaviour of other market participants, changes in consumer preferences, the ability to successfully integrate acquired businesses and achieve anticipated synergies, costs of raw materials, interest-rate and exchange-rate fluctuations, changes in tax rates, changes in law, pension costs, the actions of government regulators and weather conditions. These and other risk factors are detailed in Heineken's publicly filed annual reports. You are cautioned not to place undue reliance on these forward-looking statements, which are only relevant as of the date of this press release. Heineken does not undertake any obligation to publicly release any revisions to these forward-looking statements to reflect events or circumstances after the date of these statements. Market share estimates contained in this press release are based on outside sources, such as specialised research institutes, in combination with management estimates.